



# **Children and Young People Scrutiny Committee**

Date: Friday, 13 October 2023

Time: 10.00 am

Venue: Council Chamber, Level 2, Town Hall Extension

This is a **Revised Agenda** as the agenda item entitled “Supported Accommodation Registration with Ofsted” has been renamed as “Sufficiency” as it now additionally includes a presentation on Our Children Sufficiency Strategy 2022 – 27 Developments. The agenda order has also been amended.

## **Access to the Public Gallery**

Access to the Public Gallery is on Level 3 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. There is no public access from any other entrance.

## **Filming and broadcast of the meeting**

Meetings of the Children and Young People Scrutiny Committee are ‘webcast’. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

## **Membership of the Children and Young People Scrutiny Committee**

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### **Councillors –**

Reid (Chair), N Ali, Alijah, Amin, Bano, Bell, Fletcher, Gartside, Hewitson, Judge, Lovecy, Ludford, Marsh, McHale, Muse, Nunney, Sadler and Sharif Mahamed

### **Co-opted Members -**

Mr G Cleworth, Miss S Iltaf, Ms K McDaid, Canon Susie Mapledoram, Mrs J Miles, Ms L Smith and Mr Yacob Yonis

## Revised Agenda

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**1. Urgent Business**

To consider any items which the Chair has agreed to have submitted as urgent.

**2. Appeals**

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

**3. Interests**

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

**4. Minutes**

To approve as a correct record the minutes of the meeting held on 6 September 2023, which were previously circulated.

**5. Sufficiency**

**5a. Our Children Sufficiency Strategy 2022 – 27 Developments**  
Presentation of the Strategic Director of Children and Education Services

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This presentation provides an update on the Our Children Sufficiency Strategy 2022 – 27.

**5b. Supported Accommodation Registration with Ofsted**

The report and presentation of the Strategic Director of Children and Education Services were previously circulated.

**6. Ghyll Head Outdoor Education and Activity Centre Update**

The report of the Strategic Director (Neighbourhoods) was previously circulated.

**7. Youth, Play & Participation Service (YPPS) Commissioning Grants, Holiday Activities & Food (HAF) Programme and Youth Investment Fund (YIF)**

The report of the Strategic Director (Neighbourhoods) was previously circulated.

**8. Overview Report**

The report of the Governance and Scrutiny Support Unit was previously circulated.

## Information about the Committee

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Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Our Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Children and Young People Scrutiny Committee reviews the services provided by the Council and its partners for young people across the city including education, early years, school standards and valuing young people.

In addition to the elected members the Committee has seven co-opted member positions. These are:

- Representative of the Diocese of Manchester – Canon Susie Mapledoram
- Representative of the Diocese of Salford – Mrs Julie Miles
- Parent governor representative – Mr Yacob Yonis
- Parent governor representative – Ms Katie McDaid
- Parent governor representative – Mr Gary Cleworth
- Secondary sector teacher representative – Miss Saba Iltaf
- Primary sector teacher representative – Ms Laura Smith

The co-opted members representing faith schools and parent governors are able to vote when the Committee deals with matters relating to education functions.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. To help facilitate this, the Council encourages anyone who wishes to speak at the meeting to contact the Committee Officer in advance of the meeting by telephone or email, who will then pass on your request to the Chair for consideration. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

The Council welcomes the filming, recording, public broadcast and use of social media to report on the Committee's meetings by members of the public.

Agenda, reports and minutes of all Council Committees can be found on the Council's website [www.manchester.gov.uk](http://www.manchester.gov.uk)

Smoking is not allowed in Council buildings.

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Manchester, M60 2LA

## Further Information

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For help, advice and information about this meeting please contact the Committee Officer:

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This revised agenda was issued on **Friday, 6 October 2023** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 2, Town Hall Extension, Manchester M60 2LA

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# Manchester City Council Our Children Sufficiency Strategy 2022 – 27 Developments

*‘A child who is looked after by the Council or a care leaver has the right to expect everything from a corporate parent that would be expected from a responsible and good parent’.*

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There will be continued engagement with Our Children, families, our teams, providers and our partner agencies throughout the life of this Strategy to ensure its continued relevance to meet the required outcomes.

## The Right Carergiver

To secure quality carers and support that meet the needs of Our Children

## The Right Place

We want to ensure that all children wherever possible are able to remain in Manchester, to have quality care and accommodation and support which is value for money.

## The Right Time

Well planned moves, that reduce unplanned endings and unplanned moves

## Partnership and choice

Successful long term care givers can only be achieved by working in partnership and sharing risk

## Our Manchester Behaviours

We will demonstrate Our Behaviours in everything we do.

## Strategic Direction

Item 5a



# Commissioning Storyboard March 2023

Service Position	Vision	How we achieve our vision?	Key Developments and workstreams	Outcomes, impact and achievements 2020-21	Next Steps
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Commissioning</p>	Increased placement stability	Build relationships with internal and external providers through development of Hubs	Joint Commissioning Group– provides planning and shared ownership of commissioning activity and risk.	Manchester numbers of Looked After Children have reduced to 1385 of which 63% have been looked after for over 18 months. Overall placement spend is at 2010 levels	Continue to develop accommodation models for care leavers and those developing pathways to independence
	Early intervention flexed around the individual	Develop panels / clinics which support innovation and partner oversight	Post 16 Hub and residential provider hubs working alongside placement oversight clinics – delivering planned long term accommodation and stability.	Decommissioning and re-commissioning services to ensure quality and maximised delivery.	Joint commissioning of transition accommodation
	Commissioning by outcomes	Develop practice models across early help and social care	GM House Project Collaborative and Staying Close funding achieved.	Increased number of post 16 years living in Manchester and within supported lodgings. 24 Young people receiving tenancies through House Project, with most pre 18 years.	Develop shared care and short breaks provision to enable families to remain together longer. Implement Respite Innovation Fund
	Increased partnership approaches and coproduction with service users and carers as the norm	Increase commissioning capacity and skills	Capital funding successfully bid form DFE and Capital board to support innovations	Increased offers of joint funded support to wrap around commissioned services, strengthened joint commissioning oversight and processes.	Take a breath accommodation models joint funded innovative step-down models from hospital and care. and health initiatives implemented.
	Increased choice, quality and value for money	Plan with partners to ensure time to collaborate and co-produce; ensuring shared ownership of risk, finance and quality	Enabling Independence Accommodation Strategy co-produced with housing providers, partners and across directorates.	Accommodation models continue to be developed with ethical partners.	Short breaks and improved over night offer for children with disabilities and their families
	Ethical marketplace and authority of choice for providers	Horizon scan to ensure make best use of opportunities	Social value and ethical procurement embedded across practice. Increasing offers to Manchester and creating value for money.	Care Consultants recruited to support young peoples voice within commissioning and decision making	Implementation of Mockingbird and Safeguarding models
				Training and skills rolled out to commissioning team	No children in emergency/B&B accommodation since 2017.
				More children placed in GM/Manchester to maintain relationships/connections greater stability in a safe, secure and loving home	Transparent and improved financial oversight and payment systems
				Only 7% of our children living in a residential setting.	Registration of post 16 accommodation models





## Develop bespoke accommodation

Take a Breath models

Wythenshawe Rd

Implement Olanyian

Implement Mockingbird

Develop transition accommodation

Project teams developed

Capital and revenue finances agreed



## Develop our local sufficiency

All Sector Quarterly local provider forums

Bespoke Fortnightly referral hubs Residential / Fostering

Maximise Post 16 and UASC offer

Develop ethical providers

Increased integration into forum, clinics and referral hubs

Market vision shared and implemented



## Manage our local provision

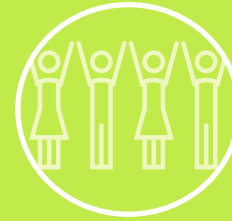
Unregulated Accommodation is monitored and actively managed

Manage new growth in partnership with Ofsted

Develop procured/contracted models to manage sufficiency

Revise SNMG ToR communication and governance

Revision of local contracts and offer



## Develop practice and partnerships

Dynamic support register implemented / confidently used across agencies

Implement crisis care models

Maximise House Project and Staying Close with our Housing Partners

Robust accountability and governance for Joint Commissioning Group and Projects



## Develop edge of care and early help services for children with disabilities

Utilising co-production develop and refresh:

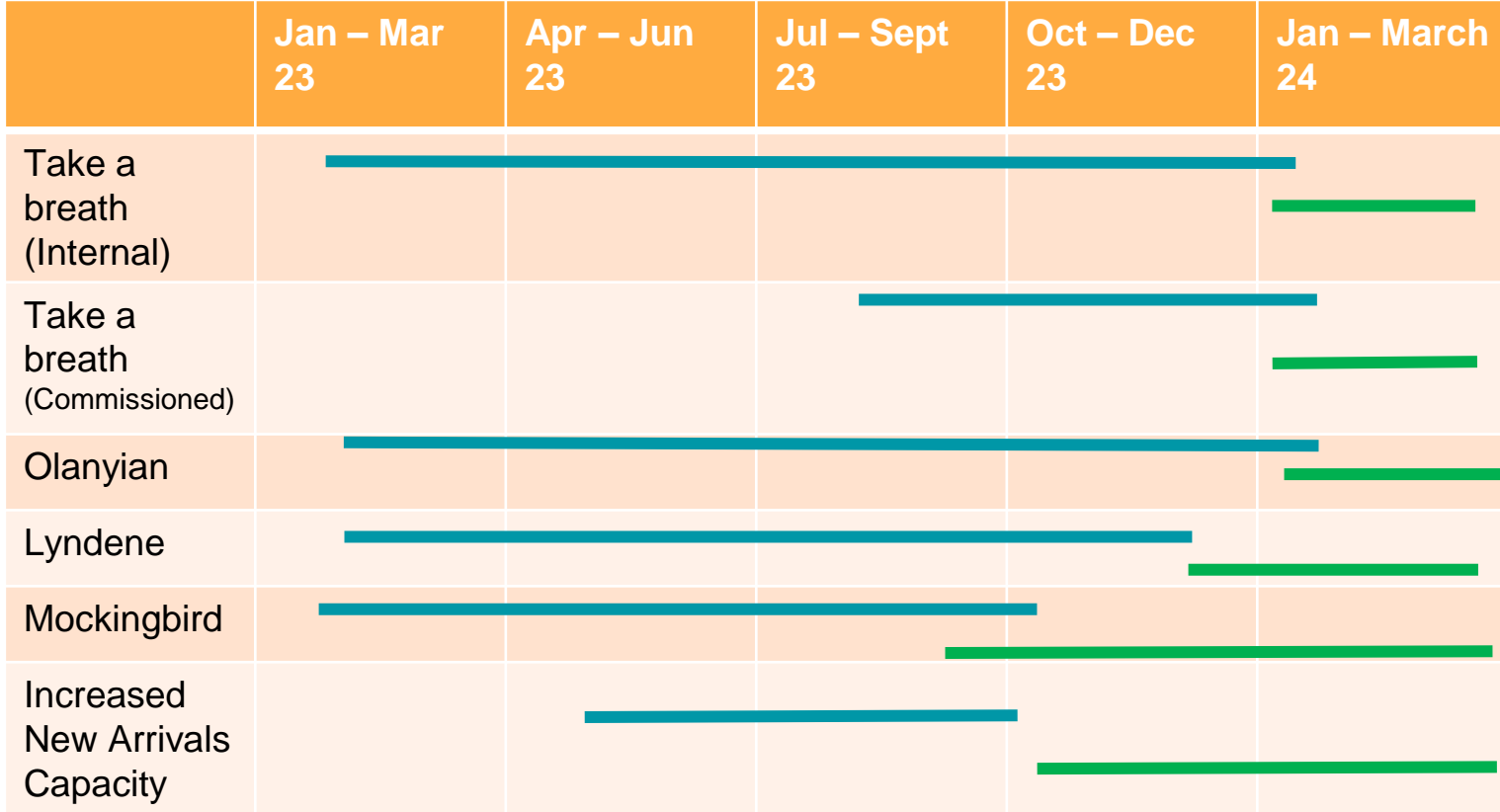
- ✓ Lyndene
- ✓ Shared care services
- ✓ Childminder and extended school offer
- ✓ Short breaks provider model

Financial modelling

Revised service specification

Provider engagement

# Implementation Timeline



Implementation  Delivery 

# Take a Breath

## Internal Service Delivery

- Registered Manager in post
- Recruitment of posts ongoing
- Preparation for Ofsted submission

## Commissioned Service Delivery

- Tender completed
- Provider appointed

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### Property

Scheduled of works to commenced in November  
completion dates March

### Integrated Delivery

MFT business case approved for MH and OT practitioners

### Operation Delivery

- Codesign
  - Training program
  - SOP
  - Delivery Plan

### Staff

Recruitment  
Induction  
Training

### Service Delivery Enablers

Item 5a

# Work with Strategic Partner

## Lyndene -

- Ofsted Registration Submitted
- Staff induction training commenced
- Home lease hand over October
- Operational November

## Olyanian

- Operational delays linked to the recruitment of a Registered Manager
- RM appointed will be in post Jan 24
- Ofsted Registration Process to commence Oct
- Staff onboarding / training commenced
- Operational February 23